

# UPCOMING EVENTS

Visit [tyndale.ca/news-events](https://tyndale.ca/news-events) for more events and information.

September 10	Commencement Chapel
September 28	Homecoming
November 8	Pastoral Imagination Annual Gathering
November 30	Christmas in the Chapel
April 8	Convocation Chapel
April 22-23	Embracing Grief with Hope Conference
April 29	Wesley Symposium

We look forward to seeing you on campus in the year ahead!



Tyndale University  
3377 Bayview Avenue  
Toronto, ON M2M 3S4  
[tyndale.ca](https://tyndale.ca)

Contact Tyndale Foundation  
[foundation@tyndale.ca](mailto:foundation@tyndale.ca)  
416.226.6620 ext. 6721

# ANNUAL IMPACT REPORT 2023 / 2024



# MESSAGE FROM THE PRESIDENT



**Dr. Marjory Kerr**  
*President and Vice Chancellor*

Greetings!

We are pleased to share this Annual Impact Report with you - to look back at all that God has done through the work of Tyndale University and our partners. It has been a remarkable year! We trust you will be blessed as you read these stories.



Early this summer we shared with you plans for how Tyndale Green is moving forward. We described this season of "living in the in-between." Tyndale University is living without some of the significant revenue sources of the past several years, along with the experience of smaller enrolments during the pandemic. At the same time, the future outlook is one that includes growing enrolment as reflected in this and last fall's applicant pool, launching new programs that will attract more students, and new future revenue from Tyndale Green.

This Annual Impact Report is a testimony. You have helped to achieve this bold mission and all the things we celebrate which you will read about in the following pages. Thank you! Tyndale students receive a distinctly Christian educational experience, are challenged to ask and explore difficult questions, and develop the ability to think analytically while integrating their theological and Biblical understanding. One does not need to look far to see that this is so desperately needed in these times.

As you think about your giving this year, I ask you to continue your support for Tyndale University. If you are not yet a financial supporter of Tyndale students, I invite you to give it your prayerful consideration. Your generosity means the world to our students.

God bless you,

A handwritten signature in blue ink that reads "Marjory Kerr". The signature is fluid and cursive.

**Dr. Marjory Kerr**  
President and Vice Chancellor



## IMPACT STORY: AMANDA WALL

**Amanda Wall (BA 2024)** grew up in Ottawa, Ontario, with her parents and two older siblings. Her favourite memories from childhood include travelling with her family and being a part of their church community.

She loved learning at school, especially science and math, and she had a hard time deciding what post-secondary degree to pursue. After much prayer and a stirring passion to study God's Word, Mandy decided to enroll in Tyndale University's Biblical Studies and Theology program.

Her four years at Tyndale have deeply impacted her faith and character. Her love for musical worship led her to minor in Worship Arts and to develop her worship-leading skills by studying the theology and history of Christian worship. She has been able to step into various leadership positions, such as being a Resident Advisor and House Leader. Being a part of student leadership has been one of her fondest memories from her time at Tyndale.

After graduation, Amanda will be interning at Carleton University with the Navigators, a Christian discipleship organization. The internship will focus on building relationships with students to mentor them as disciples of Jesus.

She is also very excited to marry her best friend, Luis Ros, in October of this year.

Here is an excerpt of Amanda's valedictorian speech at the May 2024 convocation:

*I thank God for the education we received at Tyndale. I thank God for the faculty and staff who taught us, cared about us and poured into us more than we can ever repay them for. I thank God for this unfamiliar place and these unfamiliar people who became home and family.*

*Today is a day for celebration. But it is also a day where we can acknowledge that most of us likely feel how I did when I first pulled into the Tyndale parking lot. As we stare at the road ahead of us, we can be fearful because we really don't know what the future holds. Where will we fit in? Who will we meet? What job will we settle into?*

*Having conversations with many of you during the weeks leading up to our final exams, these are the questions that we were asking. As I reflected on my journey at Tyndale, I was comforted by the fact that these are the exact feelings I had at the beginning of my time at Tyndale. We are back to that feeling of unknown and fear, but let's not forget how God was with us and blessed us immensely during our time at Tyndale. The same God who made this place a home for us goes before us and will be with us as we graduate from here.*

*And so my prayer for us is that we would daily know God's grace and His love for us. That we would give God our lives and our education to use for his kingdom and his glory. Our God is faithful, and He will be with us just as He has been here in our community. So if I could offer encouragement to my fellow graduands and myself, I would say, "Remember how God took these same feelings of unknown and fear many years ago and blessed us with a home here at Tyndale. And don't forget that our Tyndale family is just a call away.*



## IMPACT STORY: LALITA RAMAKRISHNA

**Lalita Ramakrishna (BEd 2024)** self-identifies as a third culture kid, having experienced life in multicultural communities across India, Nigeria, the Middle East and France. Her childhood was enriched by the vibrant and diverse communities that shaped her perspective from an early age. It was during this time that her affinity for the French language took root, inspired by a Moroccan educator.

Lalita graduated with a visual arts degree with the aim of becoming a graphic designer. However, a providential opportunity to work with Teach for India landed her in Asia's largest slum, where she worked with underserved communities to drive social change and combat educational inequities. This transformative experience catalyzed her determination to become an even more effective educator, leading her to pursue a master's degree in education at Harvard University.

Subsequently, while contributing to a startup in Germany aimed at providing an international education to students from diverse socio-economic backgrounds, Lalita's research journey brought her to the Canadian curriculum.

Here, she learned that equity, inclusivity and diversity were not just lofty ideals but were actively practised in classrooms every day. Intrigued by this approach, Lalita yearned to delve deeper into the Canadian curriculum. Her aspiration to further explore the curriculum was realized by immersing herself in Tyndale University and its exceptional faculty.

With a steadfast commitment to lifelong learning, Lalita eagerly anticipates the opportunity to continue serving and growing alongside her students, enriching her skills as an educator dedicated to fostering inclusive learning environments.

Here is an excerpt of Lalita's valedictorian speech at the May 2024 convocation:

*I am very honoured and extremely humbled by this opportunity to be speaking on behalf of our cohort today. Almost two years ago, I packed my suitcases and travelled over 14,000 kilometres from Bangalore, India, to start the BEd program at Tyndale.*

*Now, before I continue, let me shed some light on my iridescent suitcase. I'd like to introduce you to Gerard, as he was named by my faculty advisor, Dr. Rob Foster. Gerard, apart from being a trusty travel companion, was also my response to an assignment very early in the year that required each of us to bring in an artifact that we would use to introduce ourselves. Little did we know that this assignment would go on to help deepen the bond among 72 complete strangers and help us learn about each other in a way that brought us together and made us a family.*

*If you'd indulge me, I will explain why I decided to bring my assignment to our graduation speech. This is because, in many ways, I find that Gerard mirrors not only my journey – but ours collectively at Tyndale – a vessel carrying burdens through unknown terrain, yet resilient and steadfast. Just like Gerard, each of us has embarked on a journey filled with challenges and uncertainties, yet we've persevered, carrying the weight of our individual struggles while navigating through the unknown.*

*Gerard, just like us, has been lost and found. We have been found by a community that welcomed us with open arms, embraced our differences and celebrated our achievements. Found, by mentors and friendships that have blossomed into lifelong bonds.*

*As for Gerard, he reminds us that our journey is far from over. He will help me carry your memories and your voices that will remain forever.*



## IMPACT STORY: CHAHE BAKMAZJIAN

**Chahe Bakmazjian (MDiv 2024)** was born in Beirut, Lebanon, and emigrated to Montréal at the age of six, during Lebanon's civil war. He became a follower of Jesus in 1987 at the age of 17.

After graduating from Polytechnique Montréal (formerly École polytechnique de Montréal) with an undergraduate degree in Mechanical Engineering, he worked in robotics and engineering software for more than 20 years. In 2014, he sold his company to pursue a calling and prepare for Christian ministry.

Chahe has been an active member of First Armenian Evangelical Church in Montréal for more than 30 years. He is currently part of the church's pastoral ministry team, having formerly served in teen and youth ministry, worship leadership, teaching, pastoral counselling and being a board member.

He has also served as vice-president of the board of Emmanuel Christian School in Montréal.

Having completed an MDiv at Tyndale University in Pastoral Ministry, Chahe intends to serve in a greater capacity in his church as a teacher, leader and pastor. At the same time, he is open to other opportunities that the Lord may open up for him.

Here is an excerpt of Chahe's valedictorian speech at the May 2024 convocation:

*Today, we are celebrating our graduation from seminary, the closing of a chapter in our lives and the start of a new season. Therefore, let us start by taking a brief journey together, and reflecting on our time together.*

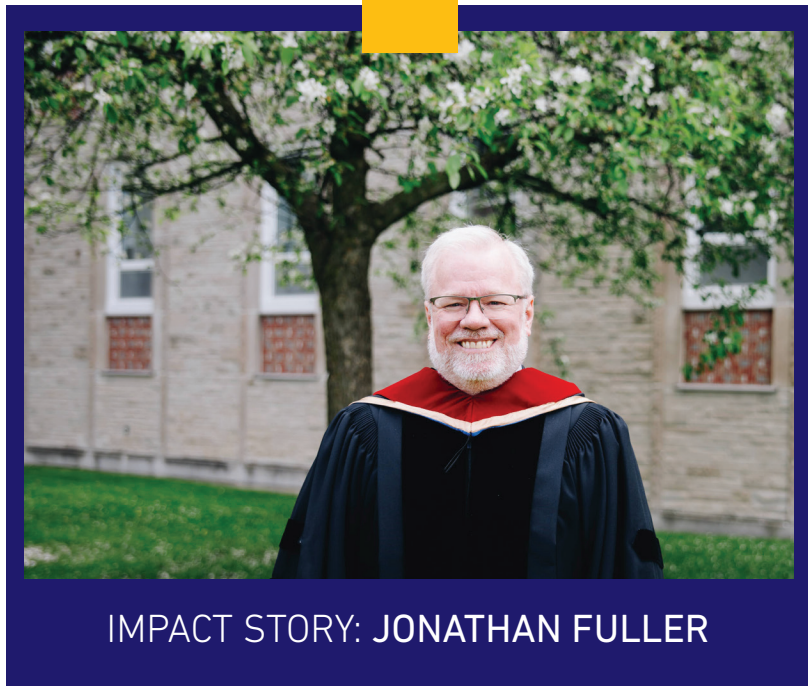
*Together we learned about church history and terms like homoousios (the key term of the Christological doctrine formulated at the first ecumenical council, held at Nicaea in AD 325, to affirm that God the Son and God the Father are of the same substance). In an age of rampant subjectivism, we learned to ground our personal faith in the "capital F" Faith that was once delivered to the saints.*

*In Spiritual Formation we learned about disciplines that nurture our spiritual well-being so that we can give to others from a place of rest, the Lord's rest.*

*Now, as we scatter to go where God leads us to serve others, we have also been grounded in an ancient story. The grand story of a beautiful creation that was affected by sin; and how, through God's redemptive plan, there is a day coming when everything in heaven and on earth will be reconciled in one person, the Lord Jesus Christ. As you go out and serve God by serving others, here is an encouragement and a prayer that I am dedicating to our cohort:*

*"In a culture that promotes performance over character, professionalism over relationality, and glossy appearances over genuineness and vulnerability, through the grace given to each child of God, live out your calling with integrity of heart, and share the beautiful creation that you are becoming with those you meet and serve.*

*"You may be misunderstood, taken for granted, rejected and abused. But following Jesus does have its dangers; the standard was set on the cross. Following in Jesus' steps, we overcome by the blood of the lamb and by the word of our testimonies. Those testimonies that we brought into seminary – how God found us, called us and led us – these testimonies, as they continue to be lived out, will transform our communities and the world."*



His passion continues to be in investing in the next generation, helping them become everything God has called them to be.

Jonathan is the author of *Cross Currents: The Story of the Muslim and Christian Encounter in the Philippines*. The book combines historical research and personal stories while exploring the complex encounter between Islam and Christianity in the Philippines.

Jonathan earned an MA in Intercultural Studies from Fuller Seminary and a DMin in Leadership from Tyndale University.

Here is an excerpt of Jonathan's valedictorian speech at the May 2024 convocation:

*G.K. Chesterton once said, "There are no uninteresting things, just uninterested people." One of the great joys of studying at Tyndale, and a privilege for which I'm profoundly grateful, has been the opportunity to explore interesting things with interested people.*

*It has been a great privilege to walk the halls of Tyndale surrounded by a community of curiosity, filled with curious people. I'm immensely grateful for professors and fellow students who have welcomed the odd question, the unexpected insight, the diverse and even perhaps uncomfortable perspective as we students have wrestled, not so much with what to think but with how to think. Those are the moments when the Spirit of God has nurtured the image of God in me, when I've experienced curiosity as spiritual formation.*

*Those of us graduating today walk into a world that is crying out for justice and compassion. We leave here as stewards of our studies, and we only need to watch the news to feel the burden of that stewardship. Approaching these challenges with curiosity may seem to minimize our responsibility, but a genuine curiosity can bridge barriers and cross borders. When we really long to encounter the image of God in the other, then we will ask respectful, well-informed questions, inviting others to help us know them. Living curiously, we become intriguing objects of curiosity ourselves, drawing friends and those not yet friends into reconciling and redemptive conversations.*

*Tyndale has given us the skills to enter into those conversations wisely without fear and without pretense. In doing so, we follow in the footsteps of Jesus who came to us as both Lord and learner, with justice and compassion. I pray that we can follow well in His footsteps as we step out into his world.*

**Jonathan Fuller (DMin 2024)** grew up in the Philippines where his parents served as missionaries with OMF International (formerly Overseas Missionary Fellowship). He and his wife Marilyn had the privilege of returning to the Philippines with OMF to live and serve in a Filipino Muslim community for many years. More recently, Jonathan has been based in Singapore as a mission leader, travelling frequently in Asia and globally.

Jonathan took up a new role as Resident Missiologist with the Evangelical Fellowship of Canada (EFC) in January 2023. As a missiologist, he spends time connecting to church, agency, academy and marketplace leaders around the intersection of church, gospel and culture.

He also serves as Executive Director for Our Common Calling, a partnership of the EFC, Lausanne Movement Canada, the Canadian Centre for Christian Charities, and Christian Higher Education Canada.

# YEAR IN REVIEW

## TYNDALE UNIVERSITY LAUNCHES EXCITING NEW PROGRAMS

Tyndale launched several new undergraduate and graduate programs between September 2023 and April 2024 that offer students unique opportunities to explore diverse areas of study while integrating Christian perspectives:

- Four BA Media Arts programs in Production, Fine Arts, Business, and Media Ministry
- Bachelor of Science with three foci offered jointly by Tyndale and Redeemer University in Biology (Honours), Health Science Pre-Medicine & Chemistry Minor, and Health Science Professional with a Minor in Psychology
- Master of Arts in Children, Youth & Adult Discipleship
- Master of Arts in Historical and Theological Studies
- Doctor of Ministry in Pastoral Thanatology
- Minor in Christian Apologetics
- Minor in Ethics and Law
- Minor in Media Arts
- Minor in Sociology
- Law Concentration

"These programs will prepare students with employment-ready skills while integrating their faith into their learning for a unique, holistic educational experience." said Dr. Beth Green, Provost and Chief Academic Officer.

## THE SUCCESS OF THE FIRST REDEMPTIVE BUSINESS LAB

Tyndale's Centre for Redemptive Entrepreneurship (CRE) launched Canada's first Redemptive Business Lab in Ontario, in early April with an attendance of 10 early-stage business founders and eight mentors. The lab focused on helping the founders learn how business venture building can be redemptive and be a part of God's mission. Over the three-day period, each founder gained advice and insight from the mentors, who are both seasoned business leaders and devoted followers of Jesus.

"One of the overall goals is to build an ecosystem," said Philip Yan, director of CRE. "There needs to be an ecosystem that includes founders, funders, mentors and educators. We want to invite people to journey together in this movement."

## TYNDALE UNIVERSITY OFFERS HOPE FOR EDUCATORS

"At Tyndale University, we understand that being an educator is difficult and complicated work," said Blair Pike, Associate Director, Bachelor of Education Program, in announcing the creation of HOPE (Holistic, Ongoing Professional Education). "We know that there's often not enough time left at the end of the day to take care of, and be compassionate towards, oneself as an educator."

Additional Qualification (AQ) courses at Tyndale are being created and delivered through the lens of well-being for the educator in the room.

### DR. HEATHER BIRCH WINS BEST PAPER AWARD AT INTERNATIONAL MOBILE LEARNING CONFERENCE

Dr. Heather J. S. Birch, Director of the Bachelor of Education Program and Associate Professor of Education, was awarded the prestigious Best Paper Award at the International Mobile Learning Conference held in Lisbon, Portugal, from March 10 to 12, 2023. The paper, titled "Using a Mobile App to Create Relevant and Participatory Music Learning Spaces," stood out among other submissions, earning recognition and acclaim from the academic community.

The university's Department of Education was proud to have been represented at the international conference, demonstrating its dedication to fostering innovative teaching practices.

### TYNDALE LAUNCHES CENTRE FOR GRIEF AND LOSS

Tyndale University opened its new Tyndale Centre for Grief and Loss in May.

Under the directorship of Dr. L. Keith Taylor, the Tyndale Centre for Grief and Loss is "committed to accompanying those who mourn as well as being a resource for the church, professionals and the general public; to accompanying the broken-hearted, to affirm and validate their grief journey; and to assisting mourners."

In conjunction with the Centre's opening, the Centre held its first annual spring conference, Embracing Grief with Hope, with Dr. Alan Wolfelt, one of North America's leading clinical thanatologists.

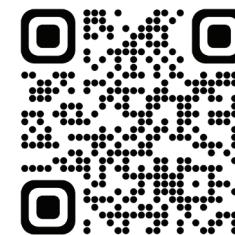
### DOROTHY PANG APPOINTED NEW DIRECTOR OF THE TIM CENTRE

Dorothy Pang was appointed Director of the Tyndale Intercultural Ministries (TIM) Centre in April. She joined the TIM Centre in 2022 as Assistant Director to lead consulting initiatives. In the fall of 2023, following the sudden death of the Rev. Dr. Timothy Tang, the Centre's then Director, Dorothy was named the Centre's Interim Director.

The TIM Centre offers church leaders and all who seek to further develop intercultural competency the opportunity for training that helps them prepare for the many challenges of fostering an increasingly diverse and inclusive ministry context.

FOR ADDITIONAL EXCITING UPDATES

[tyndale.ca/news-events](https://tyndale.ca/news-events)





# FINANCIALS



**Glen Roadknight**  
*SVP, Administrative & Support Services*

The higher education sector around the globe is facing significant challenges and upheaval. Costs are escalating everywhere. Governments are reducing funding allocations to public institutions, extending tuition freezes and introducing limits to the number of international students that schools can accept each year. Over the past several years we have heard of some schools closing programs, selling off excess property, or shutting down all together, while others have amalgamated to reduce costs. With the rise of Artificial Intelligence and other social factors and pressures, prospective students question the value of higher education and their need to attend.

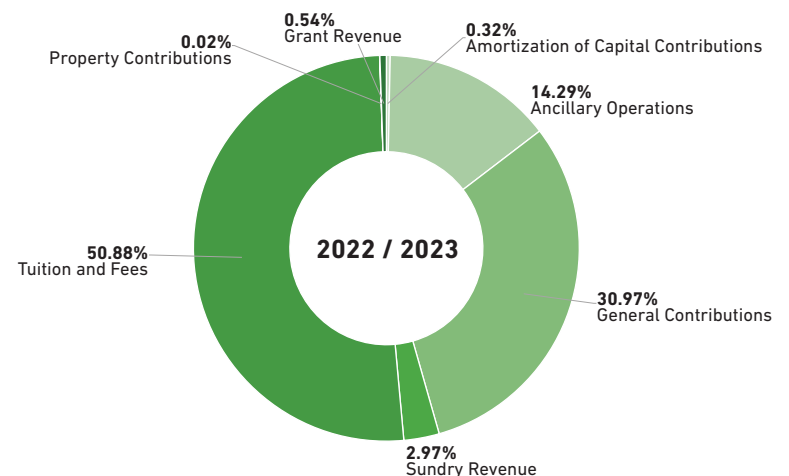
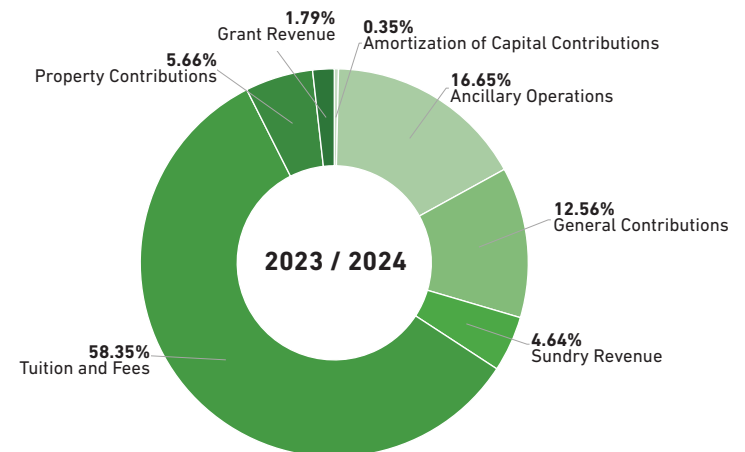
Where does Tyndale University fit in this story?

It's been interesting to contemplate the effects our current environment is having and will have on our operations. As a private institution Tyndale University may have a different funding model, but it has all of the same costs. The most recent information from Statistics Canada shows that in the 2021/2022 Academic Year it cost ~\$32k to educate a student in one of Ontario's public universities. In comparison in the 2021/2022 Academic Year it cost ~\$25k to educate a student at Tyndale University.

In this 130th year, we are more convinced than ever of our important mission and calling, and of God's faithful provision. We trust you are too! As you read through this annual impact report, and in particular this financial section, we pray that you would recognize the importance of your ongoing support of Tyndale University. Your investment in Tyndale University is needed to bring hope to our hurting world.

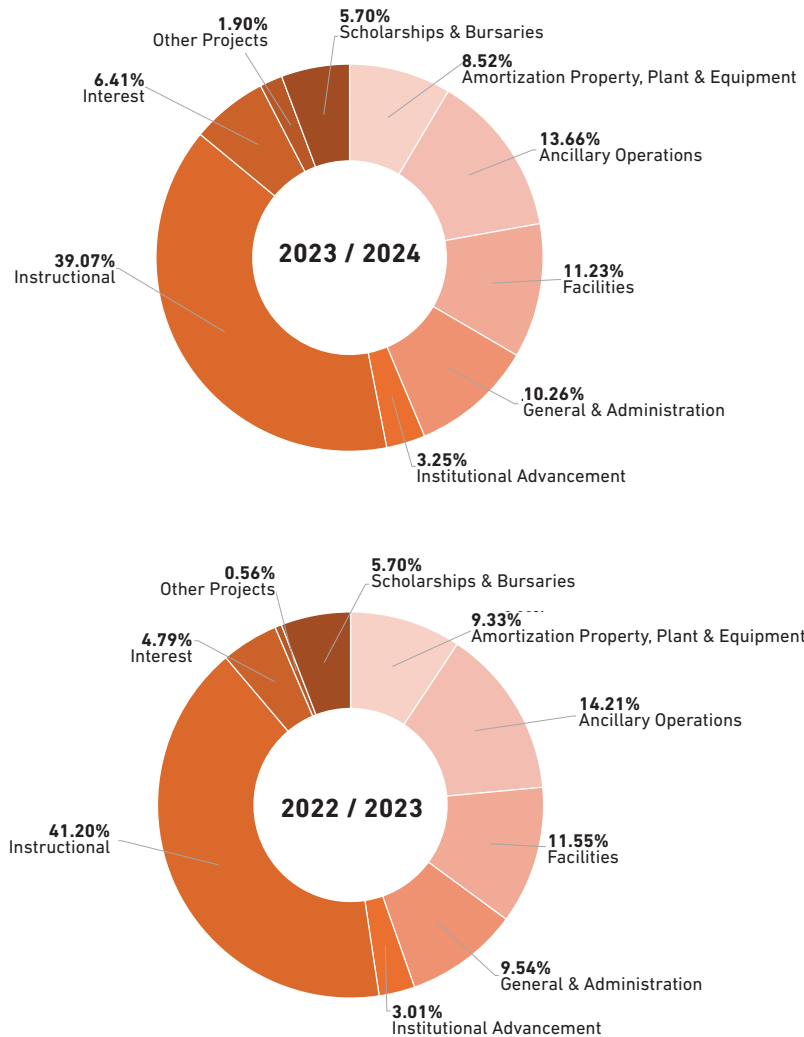
## REVENUE

Ancillary Operations continue to rebound post-COVID, with increased utilization of the University's Conference and Event Services, Residence and Tyndale Wellness Centre. After a generous one-time gift of over \$3.5M in 2022-2023, General Contributions returned to more typical levels. Like many other charities, we are experiencing a decline in general giving, including gifts that help to underwrite the important work of the University's Open Learning Centres. A gift of approximately \$1.1M was designated to Property Contributions during the year. While Tuition and Fees has risen as a percentage of the University's overall revenue, the actual dollar value was on par with the previous year.



## EXPENSES

Many expenses at the University continue to rise due to the current economic environment in Canada and around the world. Budget managers continue to be creative in responding to these challenges and have been responsibly stewarding our resources to keep these costs well controlled. Though it may not be completely evident from the percentage of expense charts below, with the exception of just one category, all the University's expenses came in under budget for the year. That is quite an accomplishment!



## STATEMENT OF ACTIVITIES

BREAKDOWN (IN 000s)	2023/2024	2022/2023
Revenue	\$16,507	\$15,921
Less: Expenses	(23,318)	(22,495)
General Contributions	2,536	6,863
Property Contributions	1,143	4
Unrealized Gain/Loss - Financial Instruments	151	139
<b>Net Operating Results</b>	<b>(\$2,981)</b>	<b>(\$198)</b>

THANK YOU!

Your generosity means the world to Tyndale's students, staff and faculty. This report is a good news story. There is so much to celebrate in what has been accomplished. It has been because of your faithful prayers, support and gifts of time and financial resources that Tyndale has been able to fulfill its mission not only this year but over the past 130 years! You are essential to the work of Tyndale and have an important role. We are so grateful that you are walking alongside us.

## MISSION STATEMENT

Tyndale is dedicated to the pursuit of truth, to excellence in teaching, learning and research, for the enriching of mind, heart and character, to serve the church and the world for the glory of God.